

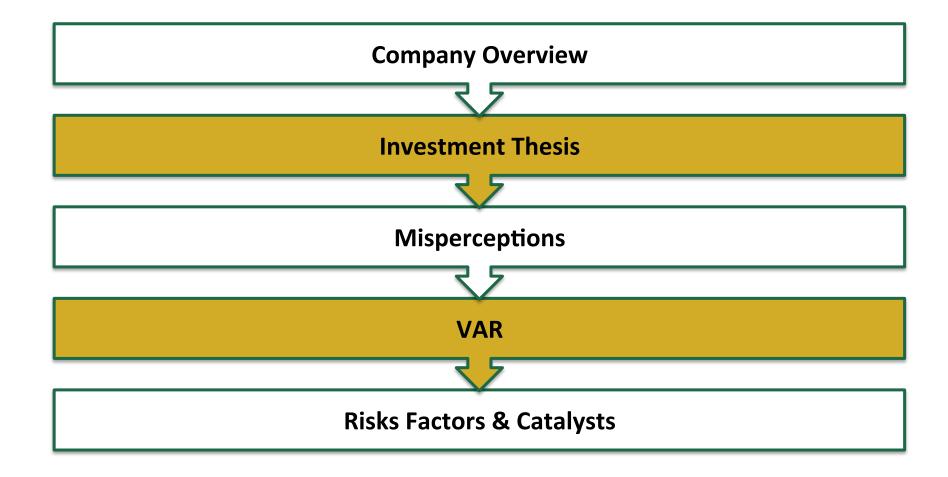
NASDAQ:FCFS

By: Haroon Masood

Date: September 29, 2011



# Roadmap





### Profile

Name: First Cash Financial Services

Year Founded: 1988

Headquarters: Arlington, Texas

**Business:** 

• Specialty retail, pawn loans, payday loans, other consumer financial services

**Industry:** Specialty Consumer Finance

Store Count: 646 locations

**Geographical Presence:** United States and Mexico

Target Market: Unbanked and under-banked population



# Stock Snapshot



**Share Price:** 42.39

**Market Capitalization:** 1.38B

**EPS (ttm):** 2.27

**P/E (ttm):** 19.71

**52-Week Range:** 26.28 – 52.18

**Average Volume:** 0.39M

Total Cash: 68.26M

Total Debt: 1.62M

Gross Margin (ttm): 58.18%

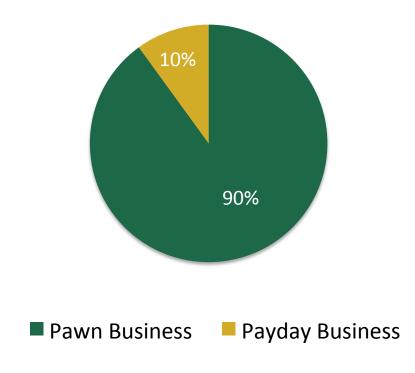
**Operating Margin (ttm): 20.77%** 

**Net Margin (ttm):** 14.85%

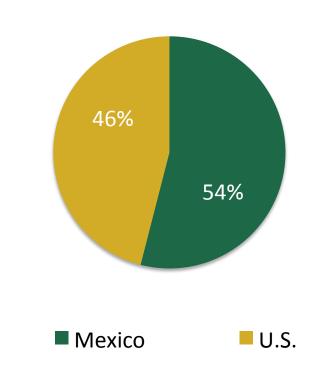


### **Business Overview**





#### **Revenue By Region (ttm)**





#### Pawn 101

Pawn shop gives out small nonrecourse full-collateralized loan to consumer

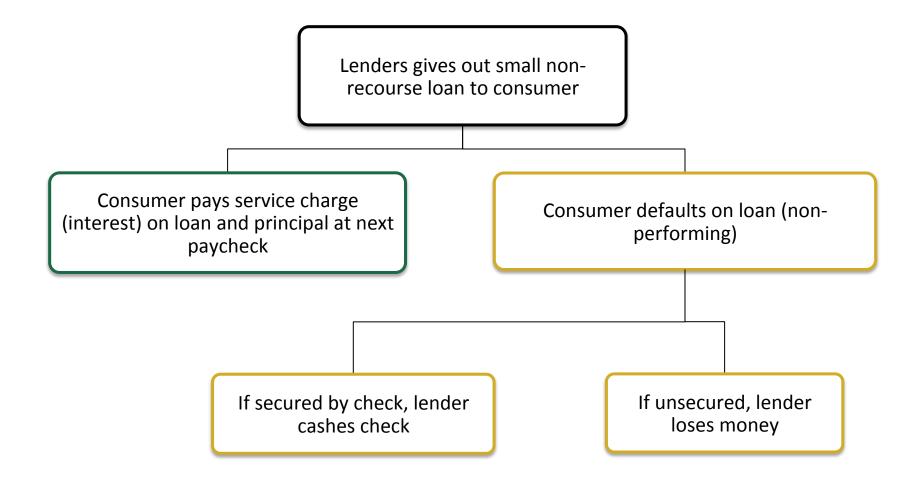
Consumer pays service charge (interest) on loan and principal to pawn shop

Consumer defaults on loan (nonperforming) and forfeits collateral

Pawn shop sells collateral at high margins in merchandise retail department



# Payday 101





#### **FCFS Pawn Business**

#### Mexico

**Store Count:** 390 stores (22 states)

**Average Loan Size:** \$75

#### **United States**

**Store Count:** 160 stores (8 states)

**Average Loan Size:** \$160

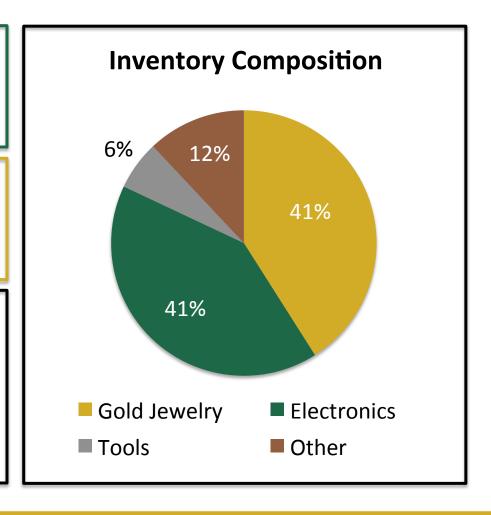
**Duration:** 30 – 60 days

**Performing Loans:** 70%

**Service Fee:** 15-20%

**Non-Performing Loans:** 30%

**Collateral Sale Margin:** 40 – 45%





# FCFS Payday Business

#### Mexico

**Store Count:** 33 stores

**Average Loan Size:** \$82

#### **United States**

**Store Count:** 77 stores (Texas)

**Average Loan Size:** \$385

**Duration:** < 90 Day

**Performing Loans: 75%** 

**Service Charge:** 10 – 15%

Secured Loans: U.S. Loans

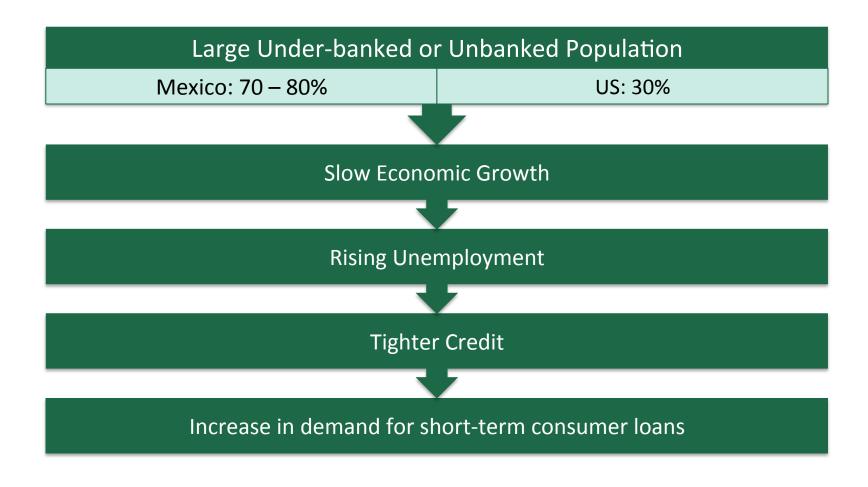


## **Investment Thesis**

Favorable Macroeconomic Dynamics	
Winning Business Strategy	
Organic Growth Potential	
Mexico Competitive Advantage	
Strong Financial Position	

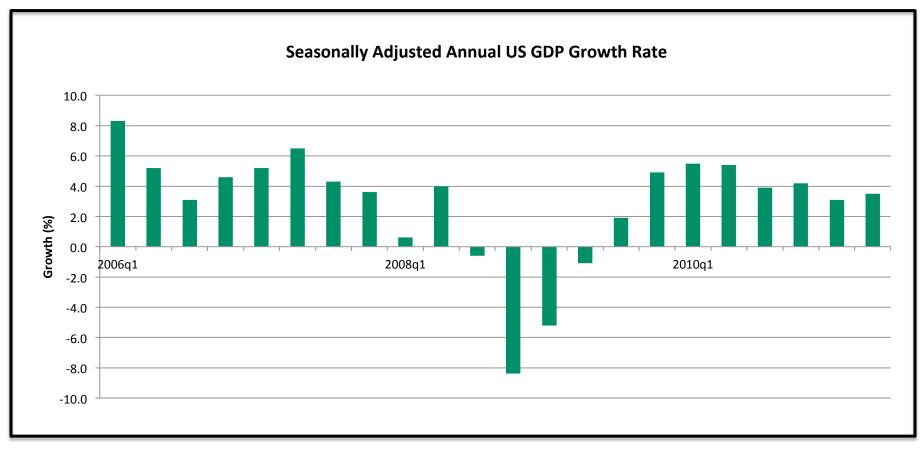


# **Growing Pawn Market**





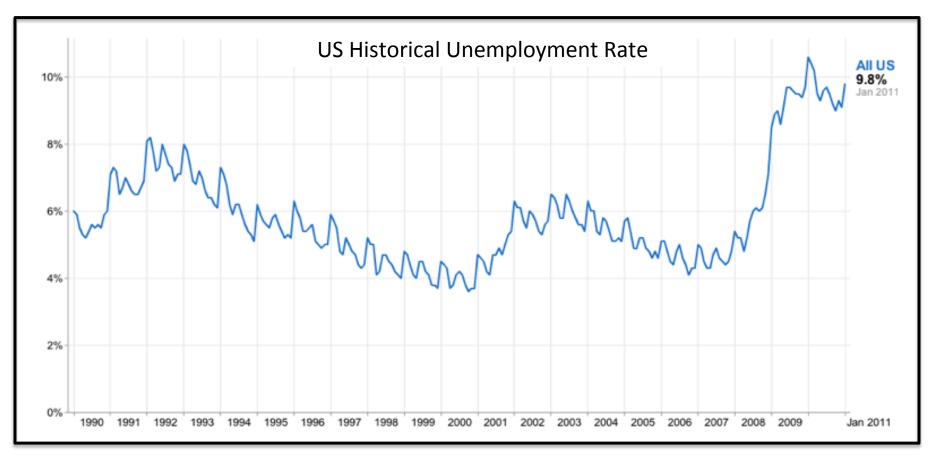
### Slow Economic Growth



Source: US Bureau of Economic Analysis



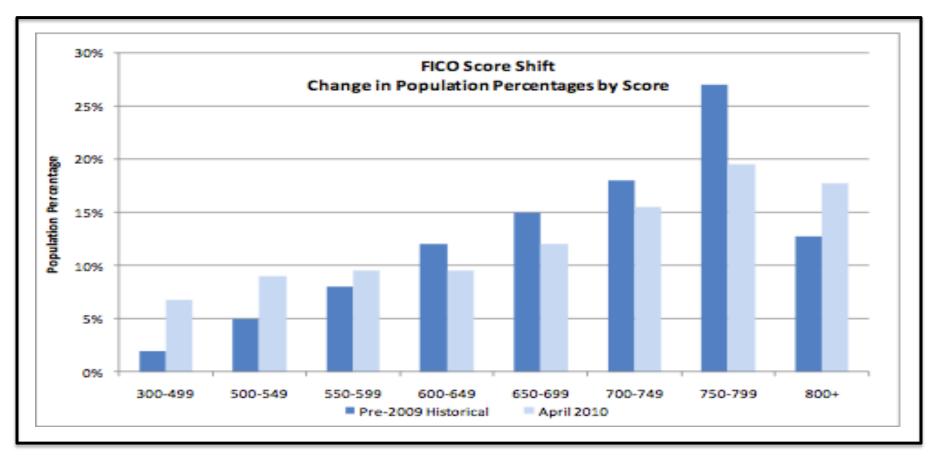
# Rising Unemployment



Source: US Bureau of Labor Statistics



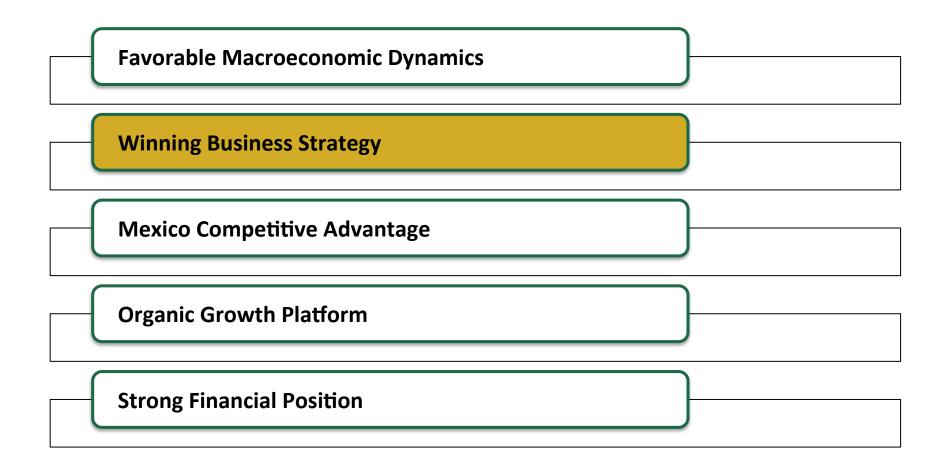
# **Tighter Credit**



Source: FBR Capital Markets & Co.



## Thesis Points





# Focus On Pawn Lending





### Focus on Mexico



#### **Mexico Market:**

Target Market (70 -80% of pop.)

5,000 stores (few large format operators)

Growth: Footprint doubling potential

Lower regulatory risk

#### **US Market:**

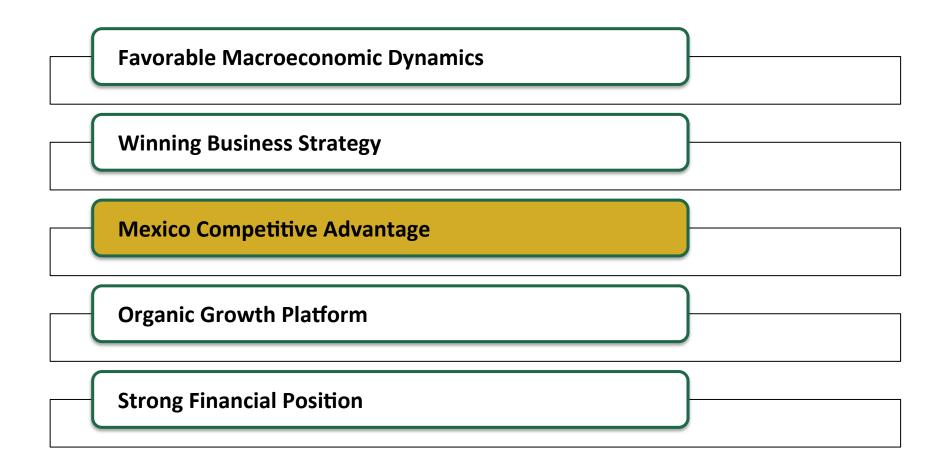
12,000 – 15,000 stores

Highly competitive and saturated (up to 90%)

Great regulatory risk (except Texas)



## Thesis Points





# First-Mover Advantage

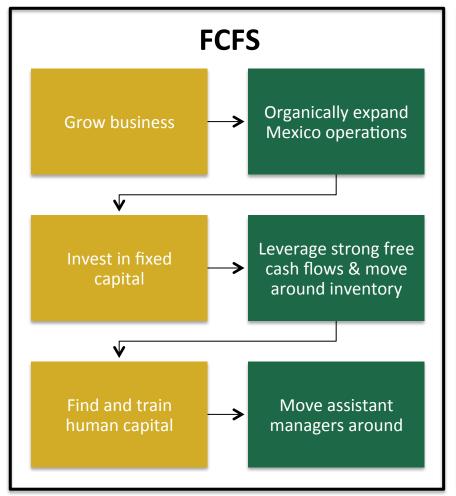
Came to Mexico (highgrowth market) in 1999 Distinguished themselves by creating fullformat, fullservice stores

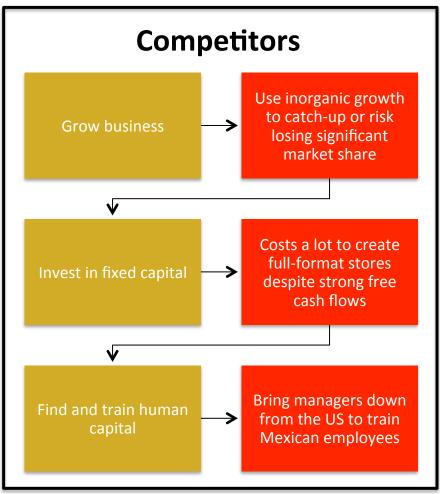
Shifted focus to Mexico (Set up over 423 stores) Competitors late to the party (less than 200 each)

Strong brand name and resource base



## **Easier Expansion**







# Competitors

#### **Cash America**

#### **Growth Impediments:**

- Failed penetration of Mexican market due to jewelry-only pawn stores → significant restructuring processes taking place
- Divested online, high-growth business
- Greater exposure to gold price risk:
  15-20% more gold in inventories
- Greater exposure to regulatory risk: more payday lending

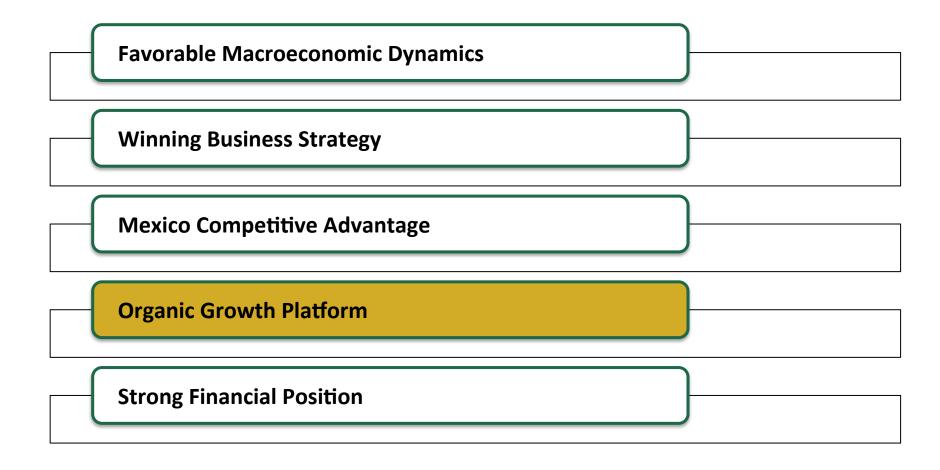
#### **EZCorp**

#### **Growth Impediments:**

- Late to everything
- Significant upcoming expenses and risk with upcoming development of online business
- Rising bad-debt expense due to growing signature loan business
- Greater Exposure to gold price risk:
  20 25% more gold in inventories
- Greater exposure to regulatory risk: more payday lending

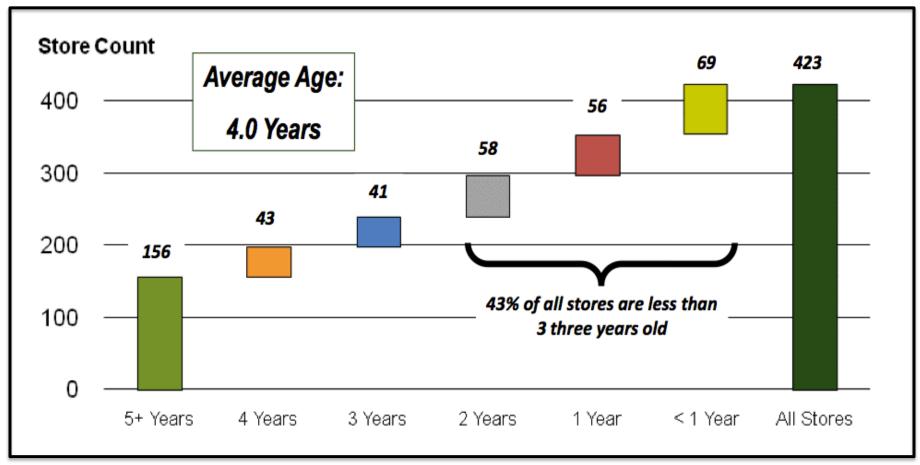


## Thesis Points



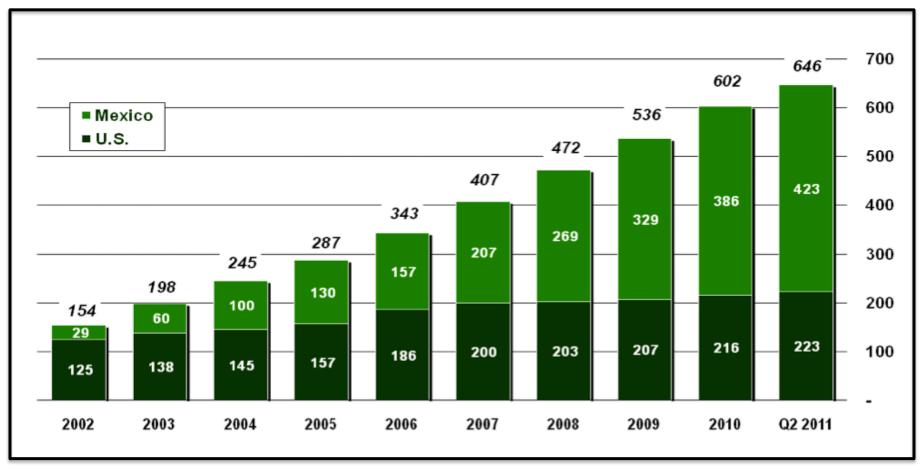


### Same-Store Growth





### **Historical Growth**





# **Organic Growth Potential**

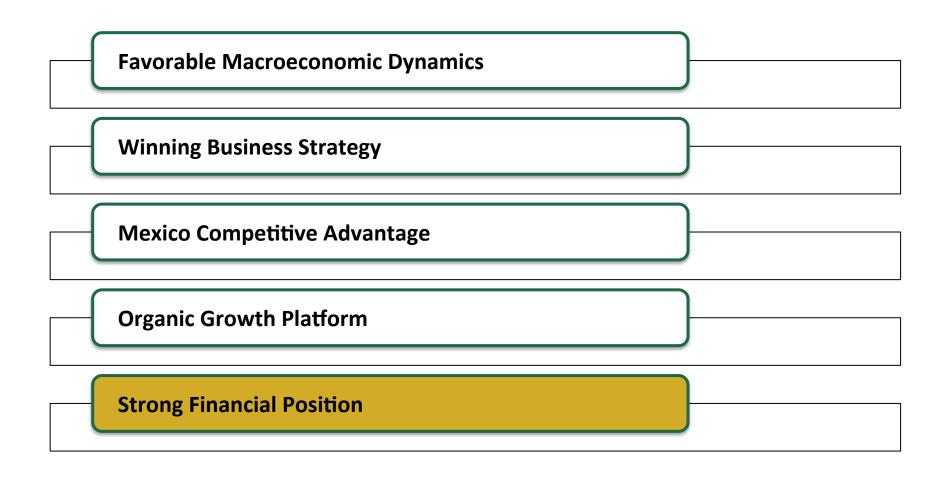
17% Same-store growth, 26% in Mexico = highest same-store growth amongst competitors

Established 70 stores in 2010 → on track to meet 80 store target in 2011

Aims to double store base in Mexico in 5-6 years

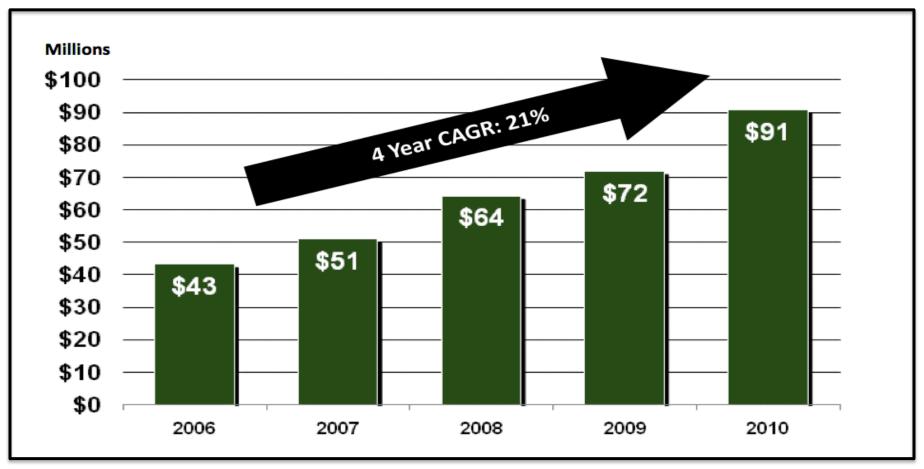


## **Thesis Points**



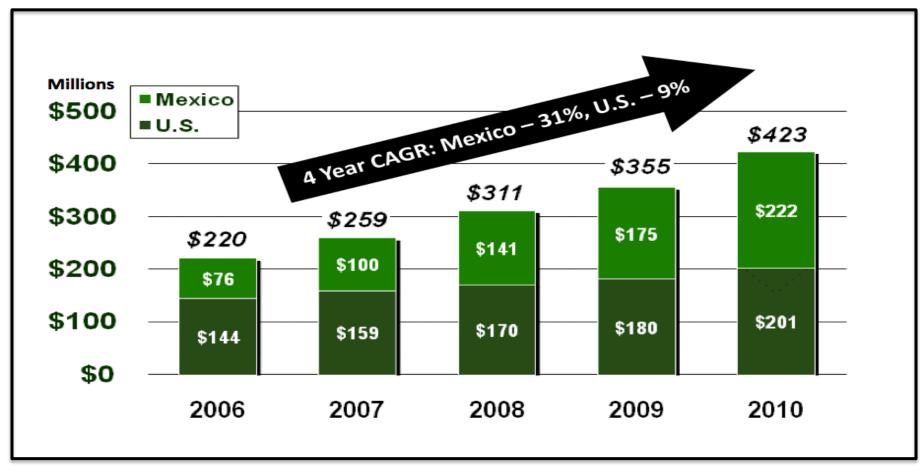


# Strong EBITDA Growth



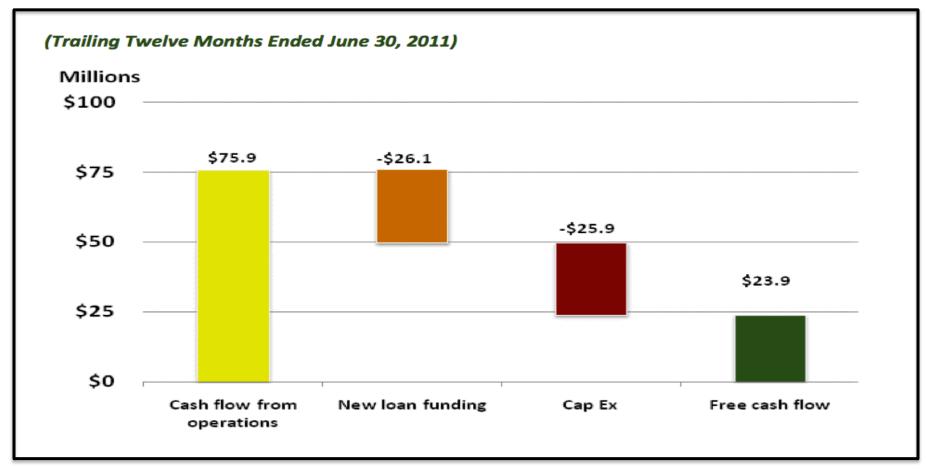


# Strong Revenue Growth



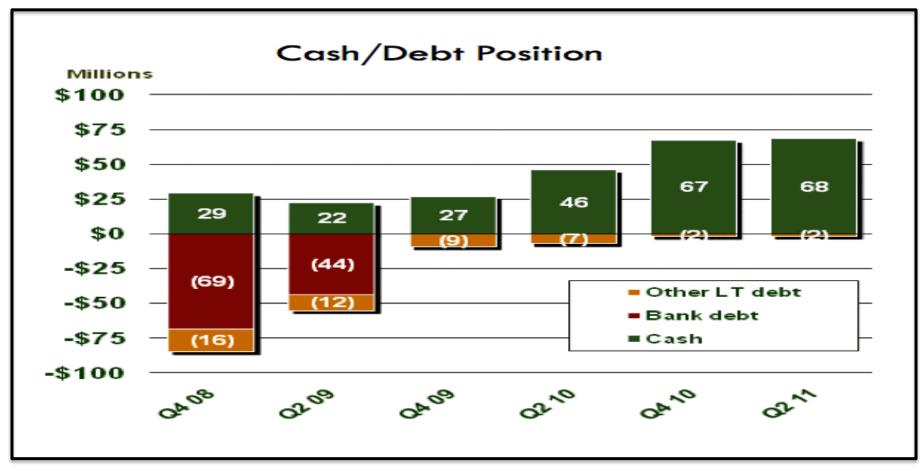


# **Strong Cash Flows**





### Low Credit Risk





# Misperceptions

Concerns over gold prices

Cannot sustain growth

Overvalued



### **VAR**

#### Survey

5 out of 5 analysts covering the industry, including those who who were underweight on FCFS said that FCFS had the strongest business in the industry



### **Risk Factors**

Dramatic fluctuations in gold prices

Significant downturn in global economy

Sharp changes in regulatory framework



# Catalysts

Future stock buy-backs

Greater coverage of pawn-shops

Sharp rises in gold prices



### Review

