MCINTIRE INVESTMENT INSTITUTE At the University of Virginia





Gilead Sciences, Inc. (NASDAQ: GILD)-Long

Jessica Gao, Xiao Dong| 4/11/2013

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AGENDA

Company Overview	
• Company • Management Team • Stock Overview	
Thesis Points	
 Strong Product Portfolio Competitive Business Strategy Promising Financials 	
Tailwind	
Risks	
Recommendation	

COMPANY OVERVIEW





- Founded in 1987 and California-based company, Gilead Sciences is research-based **biopharmaceutical** company that discovers, develops and commercializes medicines.
- Gilead's primary areas of focus include **HIV**, liver diseases **HBV** and hepatitis virus **HCV**, serious cardiovascular and etc.
- **#1** in HIV drugs market and **#2** in HCV drugs market.
- In 2012, ranked **#2** in Fortune magazine's list of **fastest-growing** corporations by 10-year profits.



Chairman and CEO John C. Martin, PhD.

- PhD. In organic chemistry from University of Chicago.
- Joined Gilead in 1990, served as president and CEO from 1996 to 2008.
- Prior to joining Gilead, Dr. Martin held several leadership positions at Bristol-Myers Squibb and Syntex Corporation, which are Gilead's main competitors
- Served on the Centers for Disease Control/Health Resources and Services Administrations and Advisory Committee on HIV and STD Prevention and Treatment
- A member of member of the Presidential Advisory Council on HIV/AIDS.

 In 2012, ranked #5 on its list of the 100 best-performing CEOs in the world, as well as the top-ranked health care CEO by the Harvard Business Review



STOCK OVERVIEW



Current Price: 50.75 52 week: 22.67~49.48 Vol/Avg.:10.96M/10.28M Mkt Cap: 71.78B P/E: 34.88 EPS(ttm): 1.36 Shares: 1.52B Inst. Own: 98%

STOCK COMPARISON

1 year stock price comparison



THESIS POINTS

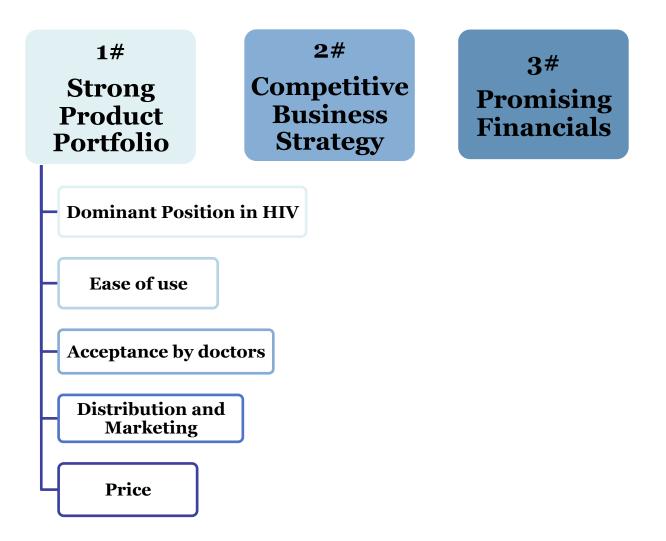
1# Strong Product Portfolio

2#

Competitive Business Strategy 3# Promising Financials



THESIS POINTS 1# STRONG PRODUCT PORTFOLIO



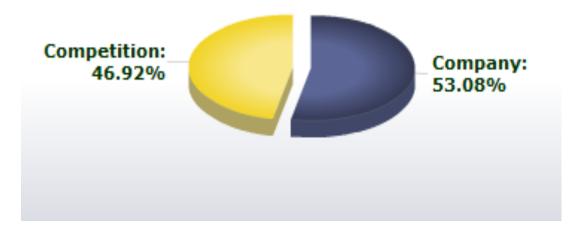
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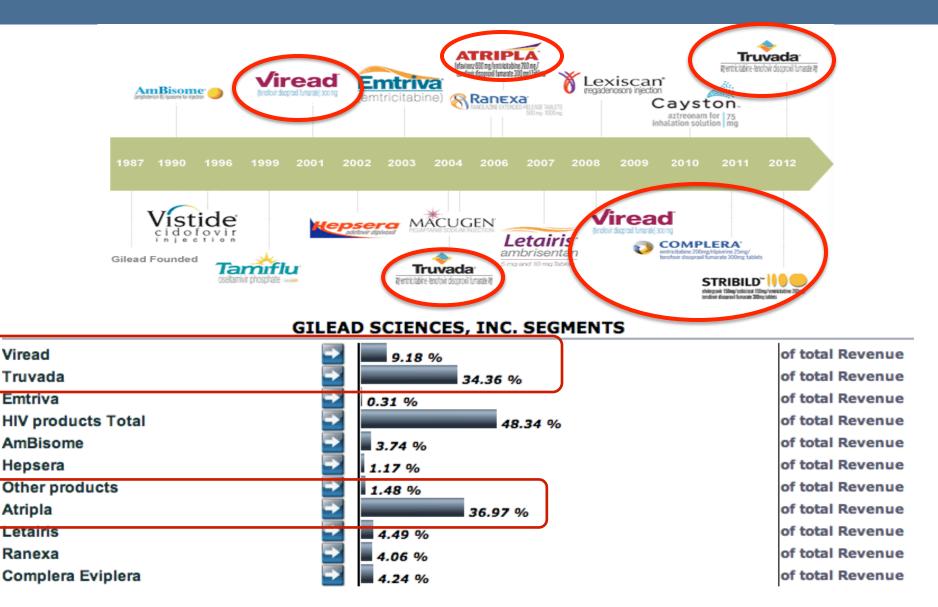
THESES POINTS #1: STRONG PRODUCT PORTFOLIO #1.1 DOMINANT POSITION IN HIV MARKET

• HIV product market share:

Gilead's competitiveness improved within HIV products total segments, with revenue growth of 10.46% and its market share increased to approx. 53.08%.



#1.1 DOMINANT POSITION IN HIV DRUGS



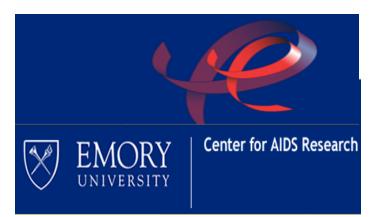
MISPERCEPTION #1 HIV MARKET IS SHRINKING



World Health Organization

"340 million people were living with HIV at the end of 2012. That same year, some **2.5 million** people became newly infected, and 1.7 million died of AIDS-related causes."

-- WHO (World Health Organization)



"Since 1993 the average life span after diagnosis of HIV has more than **tripled from 7 years to 24 years**, a testament to more effective treatments and better HIV care."

> -- CFAR (Center for AIDS Research at University of Emory)

MISCONCEPTION #2 HIV/AIDS CAN BE CURED

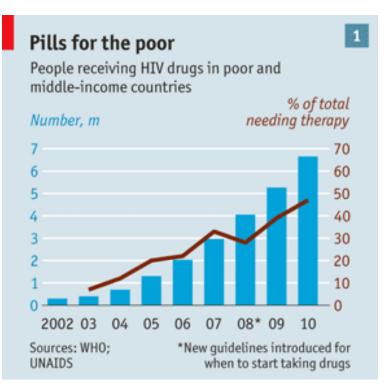


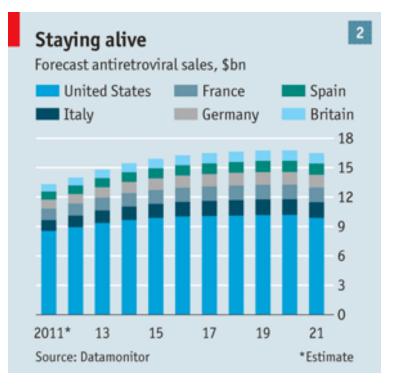
Virologist Deborah Persaud

- On Mar. 7th, a born infant with HIV was **cured functionally**.
- **"Functionally cured**," a condition that occurs when a patient achieves and maintains long-term viral remission without lifelong treatment.
- In contrast, "sterilizing cure" —a complete eradication of all HIV viral traces from the body is impossible at present stage.

• **Conclusion**: HIV patients have to stick to traditional HIV drugs through their life.

#1.1 DOMINANT POSITION IN HIV DRUGS





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THESES POINTS #1: STRONG PRODUCT PORTFOLIO #1.2 EASE OF USE

- The **only** company offers **"Single tablet regimens"** for HIV drugs.
- **Question**: Why one tablet a day is beneficial than multiple tablets per day?
- **Answer:** Single tablet regimens allow patients to adhere to a fully suppressive course of therapy more **easily and consistently**, which is critical for the successful management of the disease.



#1.2 EASE OF USE



Goal: ensure that all HIV patients have the option to choose a single tablet regimen that is right for them.

Drugs approved for "single tablet regimes".

Stribild Complera Atripula Truvada Viread Drugs that are candidates for "Single Tablet Regimes".

Hepsera Letairis Ranexa Lexican



THESES POINTS #1: STRONG PRODUCT PORTFOLIO #1.3 ACCEPTANCE BY DOCTORS

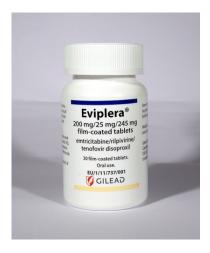


Which is the most recommended drug for HIV by doctors?

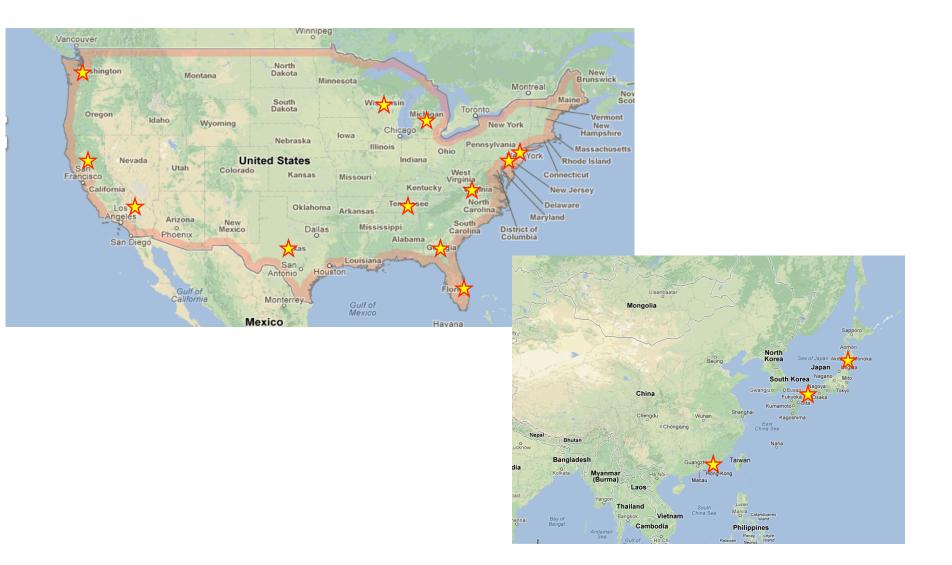








#1.3 ACCEPTANCE BY DOCTORS VAR #1



1.3# ACCEPTANCE BY DOCTORS VAR #1

Hospital	Location	Drugs recommended
Bergen Regional Medical Center	NJ. US.	"For one who never took HIV drugs before, we recommended Isentress plus Truvada."
Lee Memorial Hospital	Fla. US.	" Prezista what we recommend, but it can cause severe liver problems."
University of Michigan Hospital and Health Centre	Ann Arbor, US.	" Viramune for NNRTIs (non-nucleoside reverse transcriptase inhibitors) and Truvada for NRTIs.
Huntsville Hospital	Ala. US.	"Tenofovir for type I patients."
Parkland Hospital	Dallas, US.	Atripula, Isentress
Central Virginia Training Center	VA. US.	Viread, but not for preganant women or children under 16.
Kings County Hospital Centre	NY. US	"Zerit is for NIRTISStribild is the most recommended multi-class combination drug."
Jackson-Madison County General Hospital	Tenn. US.	"Viread for general use at the very beginning."
Ben Taud General Hospital	Houston, US.	"Norvir for protease inhibitors and Fuzeon for fusion inhibitors"

Gilead

Competitors

1.3# ACCEPTANCE BY DOCTORS VAR #1

Hospital	Location	Drugs recommended
John Peter Smith Hospital	Texas, US.	"Truvada because it's safe for most of the patients."
Wellstar Kennestone Hospital	GA. US.	"Videx as the traditional treatment."
UC Davis Medical Centre	CA. US.	"Atripla is the combination of 3 HIV drugs"
Medical Center of Daytona Beach	Fla, US.	"Emtriva or Endurant, based on the level of patients."
Sharp Grossmont Hospital	CA. US	"Combivir which has been used for more than 20 years"
Kowloon Central Cluster	Hong Kong	"Complera, the new drug"
Tsan Yuk Hospital	Hong Kong	AZT/3TC – which is a three part regime."
Kobe Adventist Hospital	Kobe, Japan	"Videx"
Jikei University School of Medicine	Tokyo, Japan	"AZT/3TC- cheapest but efficient and safe."

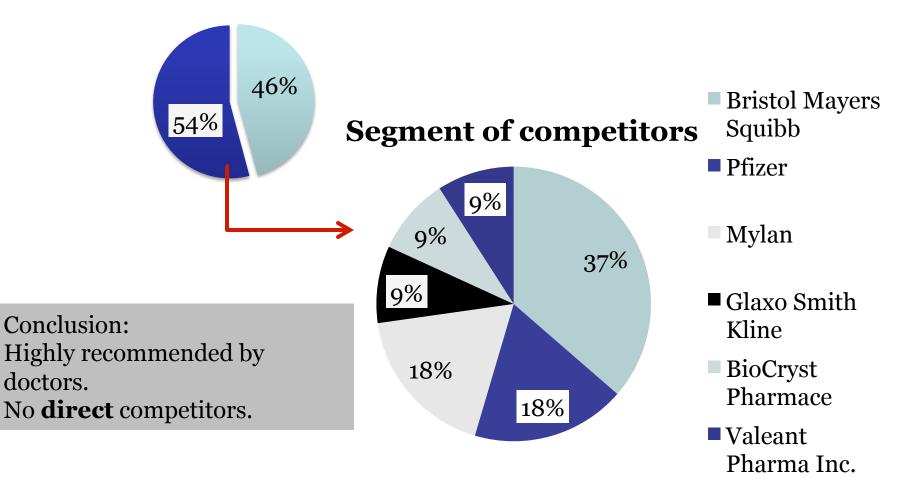
Gilead

Competitors

1.3# ACCEPTANCE BY DOCTORS VAR #1

Recommended by doctors

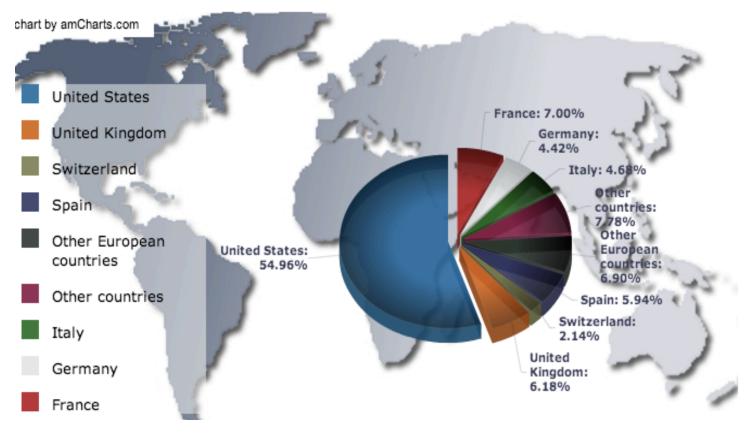
GILEAD COMPETITOR



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THESES POINTS #1: STRONG PRODUCT PORTFOLIO #1.4 DISTRIBUTION AND MARKETING

GILEAD SCIENCES, INC. SALES BY GEOGRAPHY



#1.4 DISTRIBUTION AND MARKETING

Geographic Info	ramation	(Dec. 31, 2011) Revenues (in millions \$)	(FY 2011) % (of total Revenues)	(Dec. 31, 2011) % Y/Y Revenue Change
France	→	587.29	7 %	13.01 %
Germany	>	370.40	4.42 %	34.7 %
Italy	>	392.05	4.68 %	13.58 %
Other countries	+	652.34	7.78 %	17.61 %
Other European countrie	95 🔶	578.79	6.9 %	-12.99 %
Spain	→	498.20	5.94 %	9.1 %
United Kingdom		518.38	6.18 %	15.1 %
United States		4,608.34	54.96 %	9.1 %

- Viread-end of 2013
- Saudi Arabia
 - Lexiscan-2014
- Canada
 - Hespera-2013

THESES POINTS #1: STRONG PRODUCT PORTFOLIO #1.5 PRICE

Fact: treatment of HIV is expensive

"Monthly HIV treatment regimens range from **\$2,000 to \$5,000** — much of it for drugs. With the life expectancy for HIV patients increasing, the lifetime cost of treatment in today's terms is estimated at more than half-million dollars."

--WHO



#1.5 PRICE VAR #2

Monthly cost of HIV drugs

Drugs under Gilead

Drugs under other HIV firms

Truvada:\$580Atripla:\$1342Complera:\$1599Viread:\$589Stribild:\$1689

Average: \$1159

 Isentress:
 \$1389

 Tenofovir:
 \$1992

 Combivir:
 \$1617

 Stribild:
 \$1799

 Fuzeon:
 \$2395

 Norvir:
 \$3272

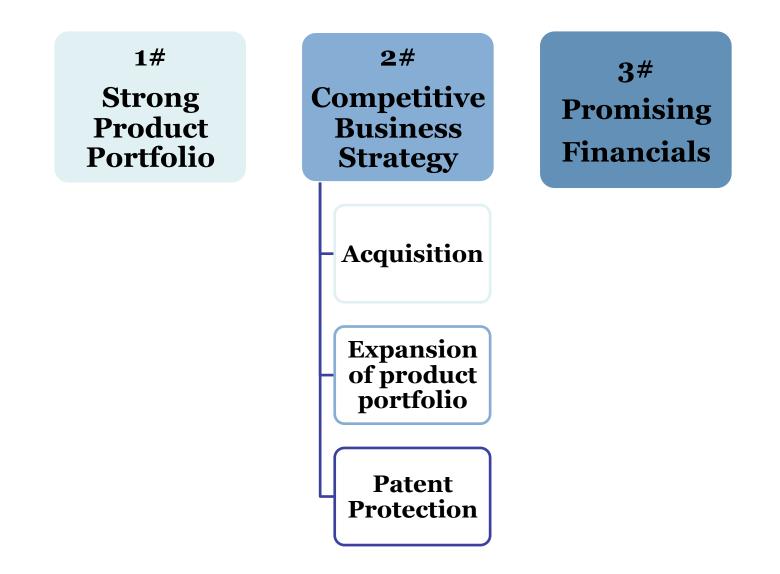
 AZT
 \$978

 Comvivir:
 \$716

Average: \$1769



THESIS POINTS #2: COMPETITIVE BUSINESS STRATEGY

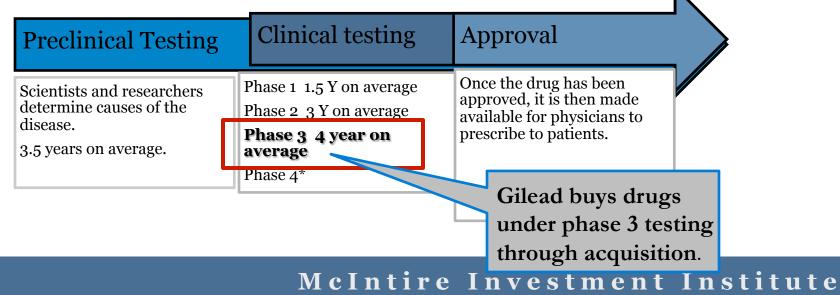


THESIS POINTS #2: COMPETITIVE BUSINESS STRATEGY 2.1#: ACQUISITION

Gilead seeks to add to its portfolio of products through product acquisition and collaboration.

Year	Company	Therapeutic area
2009	CV Therapeutics, Inc.	Cardiovascular disorders
2010	CGI Pharmaceuticals, Inc.	Serious inflammatory diseases
2011	Arresto Biosciences, Inc.	Fibrotic diseases and cancer
2011	Calistoga Pharmaceuticals, Inc.	Cancer and inflammatory diseases
2012	Pharmasset	Chronic HCV
2013	YM Bioscient Inc. Largest acquisition for \$11.05B. Gilead gained Sofosbuvir, currently in Phrase 3 trials for the treatment of HCV.	Hematological and immune cell disorders and inflammatory diseases and cancers

- **Question**: why are acquisitions extremely critical for biopharmaceutical companies?
- Answer:
 - **Save time and money.** (Fact: it takes on average 12 years and \$359 million for a drug to travel from research lab to the patients.)
 - Avoid proper risks. (Fact: less than 20% of drugs can be approved by FDA in the end.)
- Process for FDA approving new drugs.



THESIS POINTS #2: COMPETITIVE BUSINESS STRATEGY 2.2#:EXPANSION OF PRODUCTS PORTFOLIO

Gilead Sciences Income Statement

- Quarterly
- Annual: 2012-2003 Previous Years

Income	2012	2011	2010	2009	2008
Revenue	9.703B	8.385B	7.949B	7.011B	5.336B
Cost of Revenue	2.471B	2.124B	1.870B	1.596B	1.1278
Gross Profit	7 231B	6.261B	6.080B	5 416B	4 209B
Research & Development Expense	1.760B	1.229B	1.073B	939.92M	721.77M
Selling, General, & Admin. Expense	1.461B	1.242B	1.044B	946.69M	797.34M
Depreciation & Amortization					
Operating Interest Expense					
Other Operating Income (Expense)					
Total Operating Expenses	5.692B	4.596B	3.987B	3.482B	2.657B
Operating Income	4.010B	3.790B	3.962B	3.529B	2.679B
Non-Operating Income	-398.20M	-138.84M	-48.67M	-27.26M	-5.843M
Pretax Income	3.612B	3.651B	3.914B	3.502B	2.673B
Provision for Income Taxes	1.038B	861.94M	1.024B	876.36M	702.36M
Income after Tax	2.574B	2.789B	2.890B	2.626B	1.970B
Minority Interest					
Equity In Affiliates					
Income Before Extraordinaries & Disc. Operations	2.574B	2.789B	2.890B	2.626B	1.970B
Investment Gains/Losses					
Other Income/Charges					
Income from Discontinued Operations					
Net Income	2.592B	2.804B	2.901B	2.636B	1.979B

In addition to acquisition, Gilead does internal discovery and clinical development programs.

R&D expense increased 42% from 2011 to 2012, mainly for the development of phase-3 drugs..

2.2#: EXPANSION OF PRODUCTS PORTFOLIO VAR#3

Phase Category	Market Pending	Phase-3	Phase-2	Phase-1
HIV	3	4	4	0
HCV	0	3	3	3
HBV	0	1	1	1
Respiratory Diseases	0	1	1	0
Inflammation	0	1	2	2

Phase-3 drugs	% passed	Avg. duration
Gilead	52	2.8 Years
Industry	20	4 Years



THESIS POINTS #2: COMPETITIVE BUSINESS STRATEGY 2.3#: PATENT PROTECTION

Proper protection over drugs can prevent competitors from using the company's technology to create competitive products.

Products	Patent Expiration	
	U.S.	E.U.
Vistide	2010	2012
Hepsera	2014	2016
AmBisome	2016	2008
Macugen	2017	2017
Tamiflu	2017	2016
Letairis	2018	2020
Viread	2018*	2018
Ranexa	2019	2023
Atripla	2021	2018
Cayston	2021	2021
Emtriva	2021	2016
Truvada	2021	2018
Lexiscan	2022	2025
Complera/Eviplera	2023	2022
Stribild	2029	(2027)

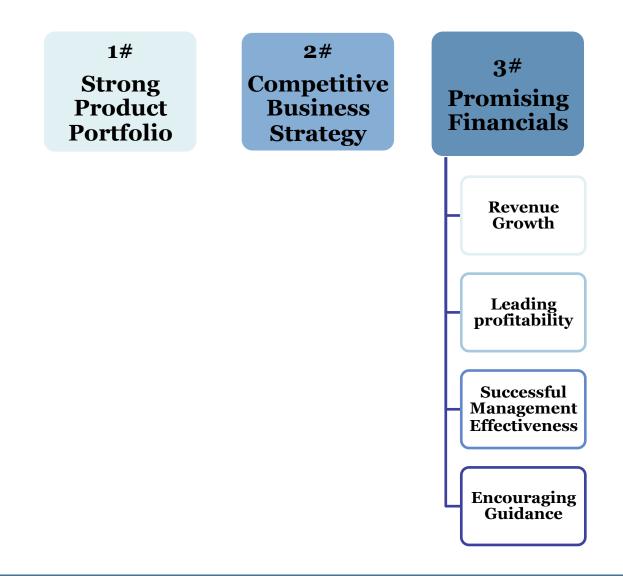
Current drugs

2.3#: PATENT PROTECTION

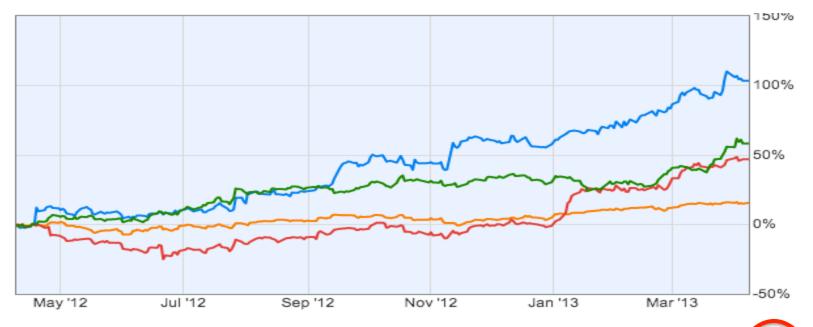
Drugs under Phase-3 Testing

Cobicistat Elvitegravir		
Cobicistat Elvitegravir Single tablet regimen of TAF, elvitegravir, cobicistat and emtricitabine	Patent Expir	ration
Elvitegravir Single tablet regimen of TAF, elvitegravir, cobicistat and emtricitabine	U.S.	E.U.
Single tablet regimen of TAF, elvitegravir, cobicistat and emtricitabine	2029	(2027)
	2023	2023
roduct Candidate for the Treatment of Liver Disease	2029	(2027)
Sofosbuvir for the treatment of hepatitis C	2029	(2028)
Single tablet regimen of sofosbuvir and ledipasvir for the treatment of hepatitis C	2030	(2030)
roduct Candidate for the Treatment of Respiratory Diseases		
Aztreonam for inhalation solution for the treatment of bronchiectasis	2021	2021
roduct Candidate for the Treatment of Cardiovascular Diseases		
	2019	2019
coronary intervention and the treatment of type II diabetes		
Product Candidate for the Treatment of Oncology/Inflammation		
Idelalisib for the treatment of chronic lymphocytic leukemia and indolent non-Hodgkin's lymphoma	2025	(2025)

THESIS POINTS #3: GREAT FINANCIALS



THESIS POINTS #3: PROMISING FINANCIALS

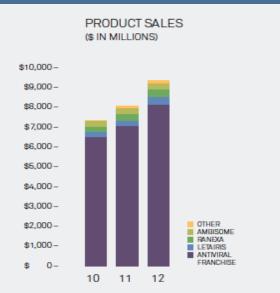


	1 month returns	YTD returns	1 year returns*	3 year returns
Gilead Sciences	3.92%	28.55%	97.70%	106.1%
S&P 500 Total Return	0.72%	9.52%	13.60%	40.01%
Celgene Corporation	4.81%	48.74%	46.54%	84.92%
Amgen	13.01%	22.58%	57.49%	79.81%

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THESIS POINTS #3: PROMISING FINANCIALS #3.1: REVENUE GROWTH

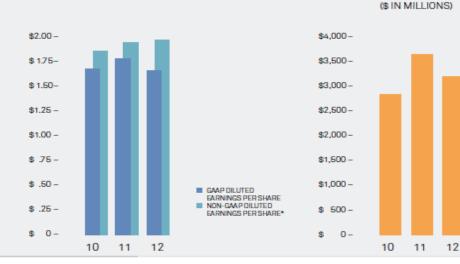
- Total Revenue grew 16% to \$9.70 billion.
- Total product sales were \$9.40 billion, increasing 16%
- Antiviral Franchise increased 15% to \$8.14 billion
- Sales of Letairis, Ranexa and AmBisome grew
 20% to 1.13 billion.



TOTAL REVENUES (\$ IN MILLIONS) \$10,000-\$9,000 -\$8.000 -\$7,000 -\$6.000 -\$5,000 -\$4.000-\$3,000 -\$2.000 -\$1,000-\$ 0-10 11 12

OPERATING CASH FLOW

EARNINGS PER SHARE



#3.1: REVENUE GROWTH



GILD Chart by YCharts

GILD Revenue Growth Rate Comparisons	Compa	ny <u>Industry</u>	Sector	<u>S&P 500</u>
Y / Y Revenue Growth (Q3 MRQ)	14.3	7 % 0.37 %	-3.45 %	0.81 %
Q / Q Revenue Growth (Q3 MRQ)	0.8	9 % -2.62 %	-2.82 %	-0.99 %
Y / Y Revenue Growth (Q3 TTM)	13.8	2 % 4.48 %	0.84 %	%
Seq. Revenue Growth (Q3 TTM)	3.3	8 % 0.09 %	-0.86 %	0.2 %
Revenue 5 Year Average Growth	23.2	4 % 7.16 %	6.78 %	4.18 %
Expected Revenue Growth (Y/Y)		- 6.13 %	0.35 %	4.25 %
chart by amCharts.com	Company	Industry Sector	S&P 500	1

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#3.1: REVENUE GROWTH





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#3.1: REVENUE GROWTH



COMPANY NAME	TICKER	SEGMENT NAME	Rev. Y / Y	Rev. SEQ.
GILEAD SCIENCES, INC.	GILD	AmBisome	6.33 %	4.54 %
Merck & Co., Inc.	MRK	Cancidas		-1.81 %
APROX. MARKET		SUBTOTAL	🛉 7.84 % 🛉	0.32 %
COMPANY NAME	TICKER	SEGMENT NAME	Rev. Y / Y	Rev. SEQ.
GILEAD SCIENCES, INC.	GILD	Hepsera	🗣 -23.33 % 🔺	4.31 %
BRISTOL-MYERS SQUIBB COMPANY	ВМҮ	BARACLUDE	🛉 11.25 % 🖊	-3.08 %
Merck & Co., Inc.	MRK	Cancidas	🛉 🛛 8.67 % 🖊	-1.81 %
APROX. MARKET		SUBTOTAL	4 7.99 %	-2.34 %
COMPANY NAME	TICKER	SEGMENT NAME	Rev. Y / Y	lev. SEQ.
GILEAD SCIENCES, INC.	GILD	HIV products Total	🛉 10.46 % 🛔	1.85 %
ABBOTT LABORATORIES	ABT	Kaletra	+ -10.1 % +	-2.91 %
BRISTOL-MYERS SQUIBB COMPANY	BMY	SUSTIVA	🛧 3.06 % 👎	-4.64 %
BRISTOL-MYERS SQUIBB COMPANY	BMY	REYATAZ	🕈 -7.16 % 🕈	-10.59 %
APROX. MARKET		SUBTOTAL	1.9 %	-2.22 %
COMPANY NAME	TICKER	SEGMENT NAME	Rev. Y / Y	lev. SEQ.
GILEAD SCIENCES, INC.	GILD	Letairis	🛉 33.06 % 🛉	3.37 %
PFIZER INC.	PFE	All other	🕈 -14.78 % 🕈	-21.81 %
COVIDIEN LTD.	cov	Pharmaceutical Products	-	-
APROX. MARKET		SUBTOTAL	+-14.17 %	-21.43 %
COMPANY NAME	TICKER	SEGMENT NAME	Rev. Y / Y	lev. SEQ.
GILEAD SCIENCES, INC.	GILD	Ranexa	🛧 15.96 % 👎	-0.51 %
PFIZER INC.	PFE	Cardiovascular & metabolic diseases	+ -57.13 % 🛉	3.67 %
APROX. MARKET		SUBTOTAL	+-55.46 %	3.41 %

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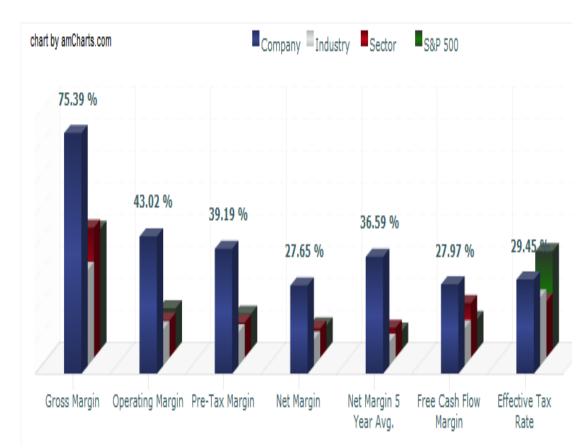
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THESIS POINTS #3: PROMISING FINANCIALS #3.2: LEADING PROFITABILITY



BAD EFFECT:

R&D Expenses Increased 43%

SG&A Expenses Increased 18%

BUT

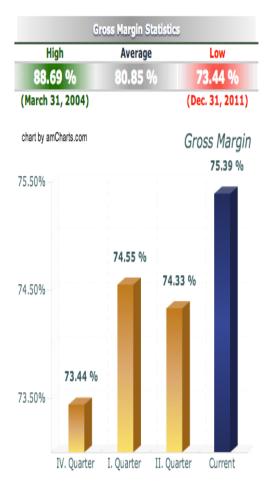
BEAT THE MARKET

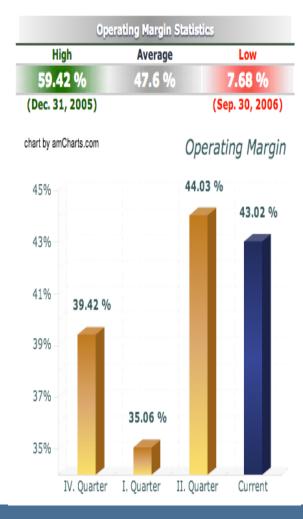
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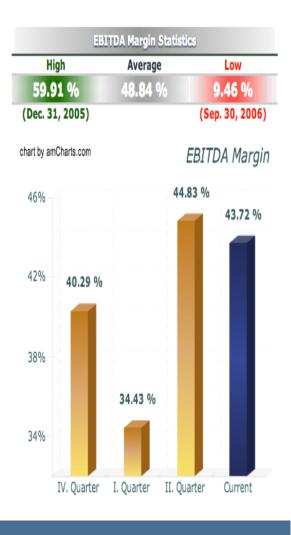
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#3.2: LEADING PROFITABILITY

- Walk into a Steady Growth Period
- Beta: 0.8







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THESIS POINTS #3: PROMISING FINANCIALS #3.3: EFFECTIVE MANAGEMENT

Gilead (h								
COMPANY NAME	TICK	ER	MA XE	ГСАР	REV./	EMPLOYEE	INC./EMPLOYEE	
GILEAD SCIENCES, INC.	GILD		37,397		2,069,913		550,311	
PFIZER INC.	PFE	PFE		218,933		590,010	93,481	
Merck & Co., Inc.	MRK		140,033			556,093	80,151	
BRISTOL-MYERS SQUIBB COMPANY	вму			67,693		652,630	72,481	
ABBOTT LABORATORIES	ABT	ABT		62,866		433,121	71,742	
COVIDIEN LTD.		cov		32,702	286,877		47,869	
AVERAGE	SUBTOTAL 559,624 529,577 83,525				83,525			
Gilead (Financ	c cent quarter in Millions of \$)					ons of \$)		
COMPANY NAME		TI	CKER REVENUE NET INCOME NE		ME NET MARGIN			
GILEAD SCIENCES, INC.	3 Q	G	ILD	2,426	.60	671.04	27.65 %	
COVIDIEN LTD.	1 Q	cov	,	2,94	6.00	497	.00 16.87 %	
BRISTOL-MYERS SQUIBB COMPAN	NY 4 Q	вму	,	4,19	1.00	924	.00 22.05 %	
ABBOTT LABORATORIES	3 Q	АВТ		9,77	3.24	1,942	.81 19.88 %	
Merck & Co., Inc.	3 Q	MRK	c	11,48	8.00	1,763	.00 15.35 %	
PFIZER INC.	3 Q	PFE		13,97	6.00	3,208	.00 22.95 %	
APROX. MARKET	3 Q	SUB	TOTAL	44,800	94	9,005.84	4 20.1 %	

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#3.3: EFFECTIVE MANAGEMENT



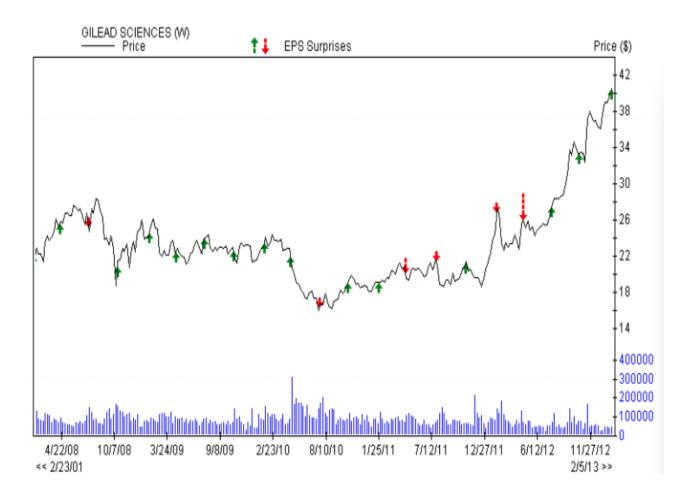
Company's Competition Management Effectiveness

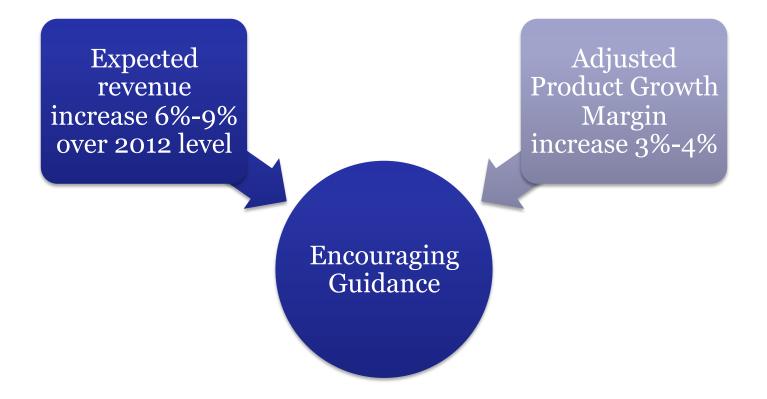
(Ratio)

COMPANY NAME	TICKER	ROA	ROI	ROE	RECEIV. TURN.	INVENT. TURN.
GILEAD SCIENCES, INC.	GILD	12.58 %	16.08 %	31.89 %	4.91	1.58
PFIZER INC.	PFE	5.25 %	6.21 %	11.87 %	4.6	1.67
Merck & Co., Inc.	MRK	6.53 %	7.72 %	12.51 %	5.78	2.57
ABBOTT LABORATORIES	ABT	10.69 %	14.56 %	26.38 %	5.41	4.37
COVIDIEN LTD.	cov	9.55 %	10.85 %	19.37 %	6.51	3.23
BRISTOL-MYERS SQUIBB COMPANY	BMY	5.76 %	7.43 %	13.06 %	5.68	2.91
AVERAGE		6.93 %	8.43 %	15.18 %	5.25	2.55

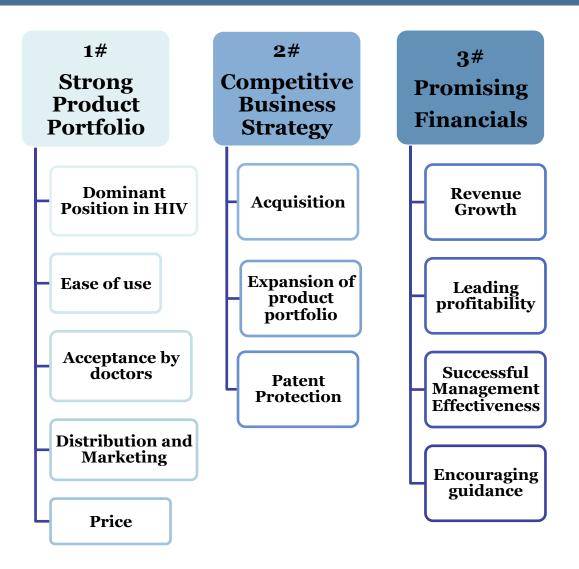
THESIS POINTS #3: PROMISING FINANCIALS #3.4: ENCOURAGING GUIDANCE

Overview: Always BEAT The EPS Expectations





SUMMARY OF THESIS POINTS





TAILWIND

Highly Potential and Lucrative HCV market.

- The previous front-runner Britol-Myers Squibb (BMY) quit the HCV market on January, 2013.
- Huge number of HCV patients go untreated, leaving the field open for new treatments.
 - 170 million people suffering form HCV infection across the world.
 - In major markets, 0.2 Million / 12 Million received treatment.
- Current standard of care comes with several side effects
 - Fatigue, flu-like symptoms, rash, depression and anemia.
 - Large number of patients failed to achieve a sustained viral response (SVR).
- Many patients are open to treatment with new and potentially more effective therapies

2012 BUSINESS HIGHLIGHTS

- Completed **\$11.05 billion acquisition** of Pharmasset Inc.
- Expanded worldwide access to Compera/Evipera in **21** countries.
- Expanded R&D pipeline with over **50** active Phase 3 studies.
- Submitted marketing applications in the U.S. and EU for elvitegravir and cobicistat.
- Obtained FDA approval for and launched Stribild.
- Announced the acquisition of YM Biosciences.
- Obtained FDA approval for once-daily oral Truvada in combination with safer sex practices.



RISKS

- Gilead excessive relies on HIV portfolios.
 - 86% of its sales came directly from HIV drugs.
 - Show little effort getting more diversified.
 - Hard to self-adjusted under severe market headwind.
- Gilead has had pipeline and regulatory setbacks.
 - April 2011, terminated Cayston.
 - December 2010, halted not effective late-stage study.
 - Similar pipeline setback would weigh heavily on the stock.
- Multiple pipeline events coming up.
 - Any negative news concerning the pipeline would have negative effect on the stock.



• Immediately initiate long position at 4%.



QUESTIONS



